# Canada's evolving mission in Afghanistan

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Deputy Commander Task Force Kandahar

(February – November 2009)

# Rebuilding Afghanistan

Unity of thought, purpose and action

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## Where we were in February 2009

- Afghan perceptions
- Security, Governance and Development
- Canadian resources
  - Military
  - Civilian

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## Security

- Canadian Forces available
- Afghan National Security Forces (ANSF)
  - Afghan National Army (ANA)
  - Afghan National Police (ANP)
- Military capabilities
- Insurgency

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## Governance

- Elections
  - Voter registration
  - Electoral Complaint Commission
- Limited analysis of other actors

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## Development

- Arghandab Irrigation Rehabilitation Program (AIRP)
  - 80% of Kandaharis along irrigation syste
- Polio
- Education

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## Canada's mission: focus on the population

- **Canada's 6 priorities and 3 signature projects**
- **COIN operations focus on protecting the population**
  - Secures where people live and work
  - Enables short-term reconstruction
  - Sets conditions for development
  - Extends GIRoA reach, authority
- **Connecting the government to the people**
  - Development supports government priorities, builds capacity

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## Campaign purpose

- Operation KANTOLO
- Counter-Insurgency Doctrine
- Six Priorities and Signature Projects

***Identifying a common narrative and way ahead.***

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HOLD

HOLD

BUILD

BUILD

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**Counter-Insurgency Operations Enhanced**

Kandahar City Stabilized

National, Provincial, District and Community Level Programs Implemented

Populated Approaches Stabilized

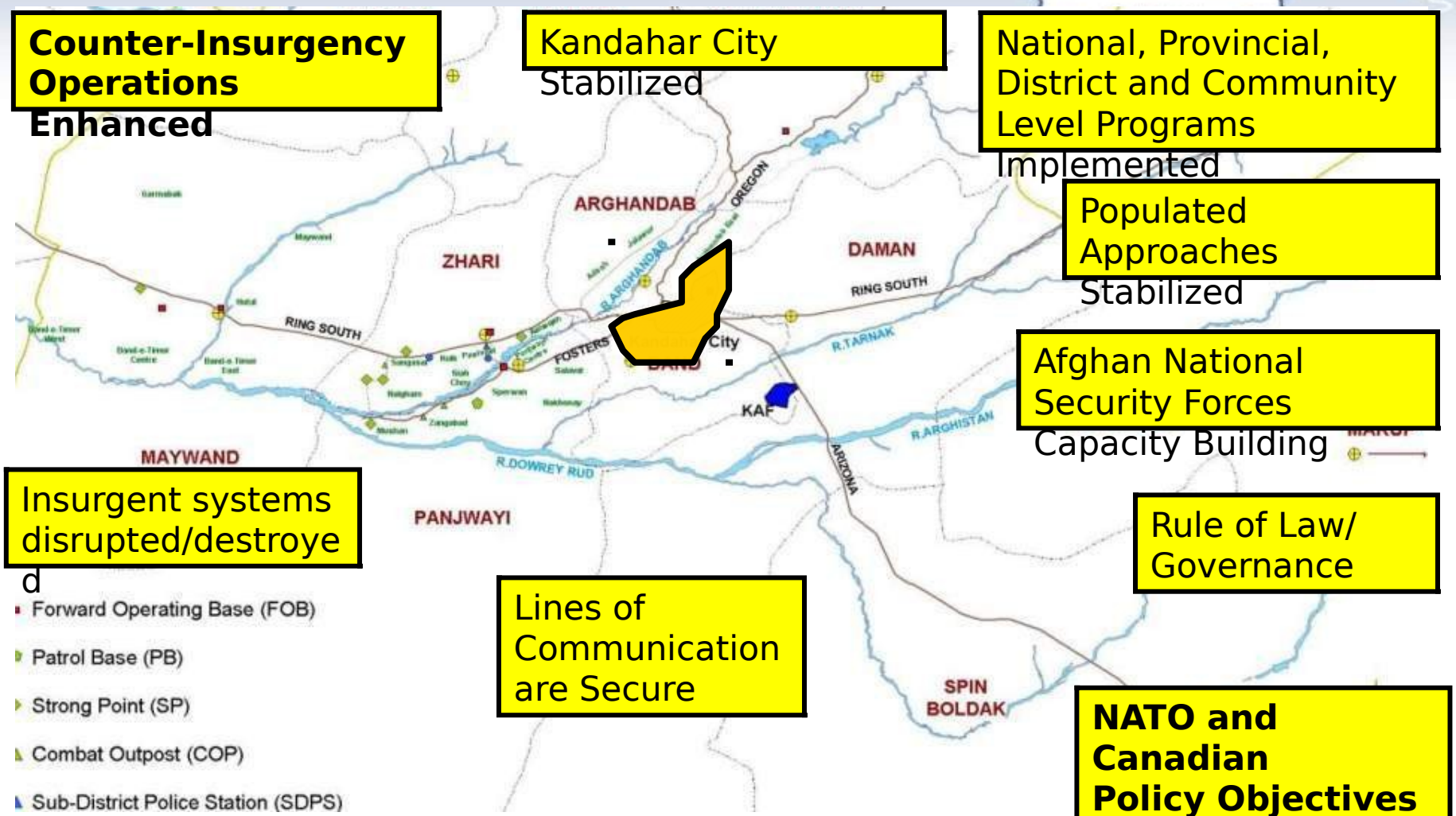
Afghan National Security Forces Capacity Building

Insurgent systems disrupted/destroyed

Rule of Law/ Governance

Lines of Communication are Secure

**NATO and Canadian Policy Objectives are achieved**



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## Village approach

- Shape, clear, hold, build, enable
- Focus on principles
  - Afghan ownership, sustainability, realistic expectations, unity of effort, demonstrable effect
- Stabilization Companies – civ/mil

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## Security Initiatives

- ANA mentoring
  - Operational Mentoring and Liaison Teams
  - 50,000 trained
- ANP mentoring
  - Tashkil increase, ongoing training and ment
  - Kandahar Model Police Plan, P-OMLT, 97 MP
  - 2,000 trained
- Justice and corrections
  - Justice conditions are difficult
  - Sarpoza prison

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## Governance Initiatives

- **Elections**
  - Voter registration
  - Electoral Complaints Commission (ECC)
  - Security
- **Infrastructure**
  - Provincial Council Building
  - Line Ministries (Agriculture, Education, etc)
- **Mentoring**
  - Provincial level - Governor
  - Afghan Sub-National Governance Program
- **Reform**
  - Municipal level – land registry systems, taxes, etc
  - Village level – National Solidarity Program

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# Development Initiatives

- Institutional Capacity to Deliver Basic Services

  Signature projects on track

  - Dahla Dam implementation: canal work began in mid January
  - Education: 12 schools of 50 completed; 200+ teachers trained

  Diverse economic growth programming portfolio

  - Wheat seeds distribution underway
  - Agricultural focus: Canada and US complementary initiatives supporting Arghandab valley and value chains
  - New Canadian partners establishing in Kandahar:

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## Development – cont'd

- Economic improvements concentrated in KC
  - 40 % claim to be more prosperous than last year
- More children in school
  - Ministry of Education reports 134,00 children enrolled, up 25,000 since 2
- Humanitarian efforts are working, b challenges remain
  - Greater coverage in polio campaign: only 5% children inaccessible, as compared to 15% in May
- Popular perception of challenges:
  - unemployment, electricity, high prices,

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## Where we were in November 2009

### Afghan perceptions

- Growing belief country going in right direction
- Main reason: better security , improving economy (but rural/urban divide)
- Other issues: unemployment, economy, corruption
- Governance: positive trends at local/provincial level; but major issues of legitimacy, corruption, incapacity

### Canadian and US Resources

- Military
- Civilian

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## Where we were in November 2009 (cont'd)

- Military effectiveness
- Enemy in TFK AO suffered huge losses
- Enemy activities of all types remain in uncontested areas
- The single most persistent factor sustaining the insurgency is the lack of an effective, accountable government that is free from malign or selfish influence

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## The way ahead – security

- Security of Kandahar City varies by district
- Stability growing in Dand
- Insurgent relevance in Zhari, Panjwayi
- Arghandab – renewed ISAF attention: all Lines of Operation.

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## The way ahead – governance

- Two key challenges are *capacity* and *credibility*
  - Canada needs to re-focus efforts in this area to make demonstrative improvem
- Governor
  - Strengthened approach
- Post-election engagement
  - Ramp up analysis, reporting to better understand and shape K
  - From key leader engagement to political strategy
- Corruption

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## The way ahead – development

- Progress on the signature projects
- Stabilization planning across Kandahar province (Can-US and Civ/Mil)

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## QUESTIONS?